

## Summary of Surface Capping Operations

The proposed surface capping operations offer a proven methodology for successfully capping / controlling the Montara H1, ST-1 well control incident. While the proposed surface capping operations do pose inherent risks to life, all possible precautions would be made to preferably eliminate or at the very least alleviate such risks to as low as reasonably practicable for such activities.

Accordingly, ALERT are more than confident in achieving a successful outcome through the application of modern risk management principles and proven well control techniques and practices.

This said, as professionals, it would be negligent to not identify the fact that well control operations involving the uncontrolled / unexpected ignition of flowing hydrocarbons, fortunately not involving ALERT but respected peers within our industry, has resulted in the tragic loss of multiple well control specialists / engineers and multiple support personnel in a single event. The referenced incident solely due to the presence of hydrocarbons, in particular gas environments with condensate liquids and an unknown energy source, possible static ignition.

