

Ms Joanna Blair  
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13 May 2010  
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By email

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Dear Ms Blair

## Montara Commission of Inquiry - draft preliminary findings

We refer to the proposed findings in paragraphs 1.71 and 1.145 that Halliburton's "limited role" it performed in the cementing operations was somehow 'surprising', 'extraordinary' and 'unsatisfactory'. In our submission, these findings are not open on the evidence and are not in accordance with natural justice.

It was not put to any witness that the relationship between Halliburton and its client was anything other than proper. Mr Jacob's unchallenged evidence was that the relationship was in accordance with normal practice in the oil business (Transcript page 1792).

To the extent that the Commission has formed a view that the arrangements could be different, we submit that any such observation should acknowledge that the arrangements were in accordance with usual industry practice.

Yours sincerely



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Doc 4927317.1